

User's Guide to USAID/Washington Global Environment Center Programs

U.S. Agency for International Development
Bureau for Global Programs, Field Support and Research
Global Environment Center

January 2000



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An electronic version is available to
USAID-authorized users of the Agency's intranet
on the Global Environment Center website
at <http://www.genv.org/genv/gec.htm>.*

*To receive a hard copy, please e-mail the
Global Environment Center's
Communications Manager at genv@genv.org.*

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Part I

Introduction to the Global Environment Center

The Challenge

Sustainable development depends on careful stewardship of the environment. Poorly managed urbanization, unsustainable energy use, deforestation, water pollution, soil erosion, biodiversity loss and other forms of environmental mismanagement result in increased poverty, social instability, disease and conflicts over resources. These consequences threaten the United States' economic and national security interests and the physical, economic and social well-being of people throughout the world. They also result in millions of preventable deaths each year and undercut economic opportunity worldwide.

The Response

To confront these threats, the U.S. Agency for International Development's (USAID) Global Environment Center (G/ENV) supports three strategic support objectives (SSOs) that promote environmentally sustainable development – natural resources management, sustainable urbanization, and environmentally sound energy and pollution abatement – and a new special objective (SpO) to improve climate change policies, programs and strategies (see Figure 1).

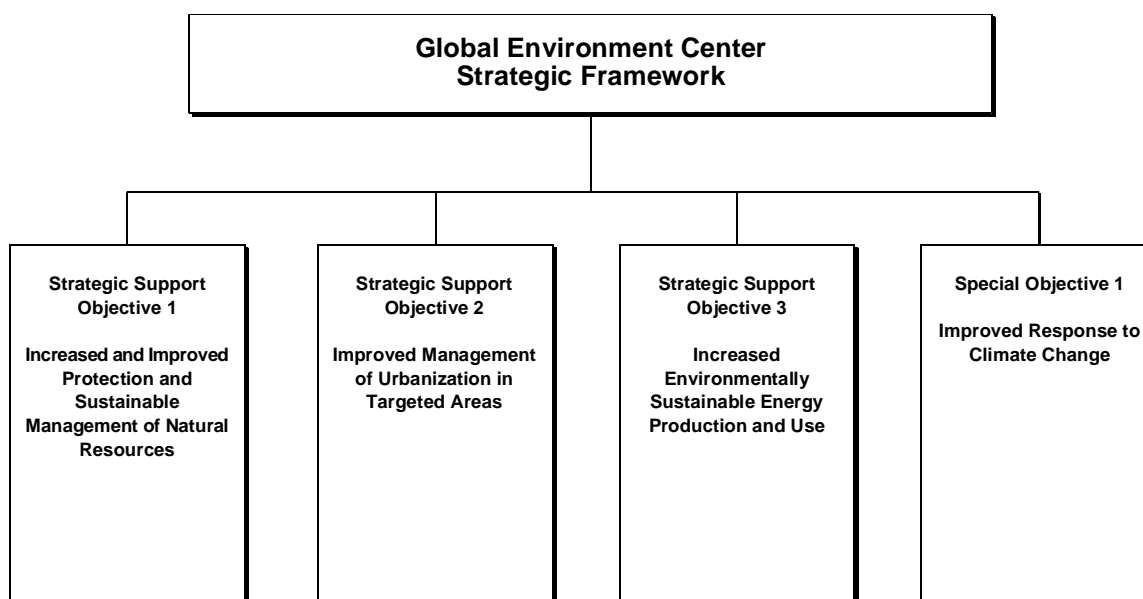


Figure 1 Program Objectives

Agency Structure

G/ENV is located in USAID's Global Bureau – formally known as the Bureau for Global Programs, Field Support and Research. As shown in Figure 2, the Global Bureau is one of six Agency bureaus providing technical and programmatic support to USAID's field missions overseas. The others are the four regional bureaus (Africa, Asia and the Near East, Latin America and the Caribbean, and Europe and Eurasia) and the Bureau for Humanitarian Response (BHR).

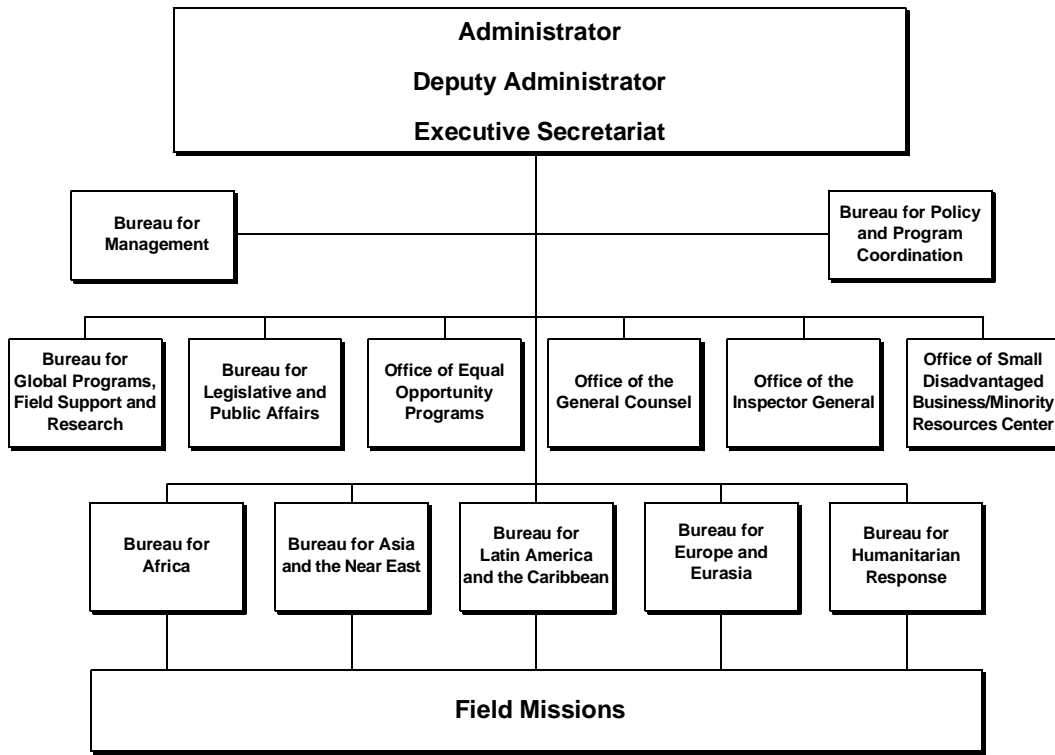


Figure 2 **U.S. Agency for International Development**

The Global Bureau is divided into five “Centers of Excellence” structured around the Agency’s six goals (BHR handles the sixth Agency goal of saving lives, reducing suffering and reinforcing development potential).

- The Center for Economic Growth and Agricultural Development (G/EGAD) works toward achieving broad-based economic growth.
- The Center for Democracy and Governance (G/DG) helps build sustainable democracies.
- The Global Environment Center, formally known as the Global Bureau’s Center for the Environment, works toward managing the environment for long-term sustainability.

- The Center for Human Capacity Development promotes the Agency's newest goal of building human capacity through education and training.
- The Center for Population, Health and Nutrition works to stabilize world population and protect human health.

The Global Environment Center has three offices – Environment and Natural Resources (G/ENV/ENR); Environment and Urban Programs (G/ENV/UP); and Energy, Environment and Technology (G/ENV/EET) – and the Global Climate Change Team, corresponding to the Center's SpO. It also houses the Global Bureau's engineers who have special expertise in environmental regulations.

Global Environment Center Services

The Center provides technical and programmatic leadership and support to the Agency, its field missions, and its domestic and international development programs. These services, shown in Figure 3, include technical support to the field, regional coordination, global leadership, environment program planning and research, and environmental engineering.

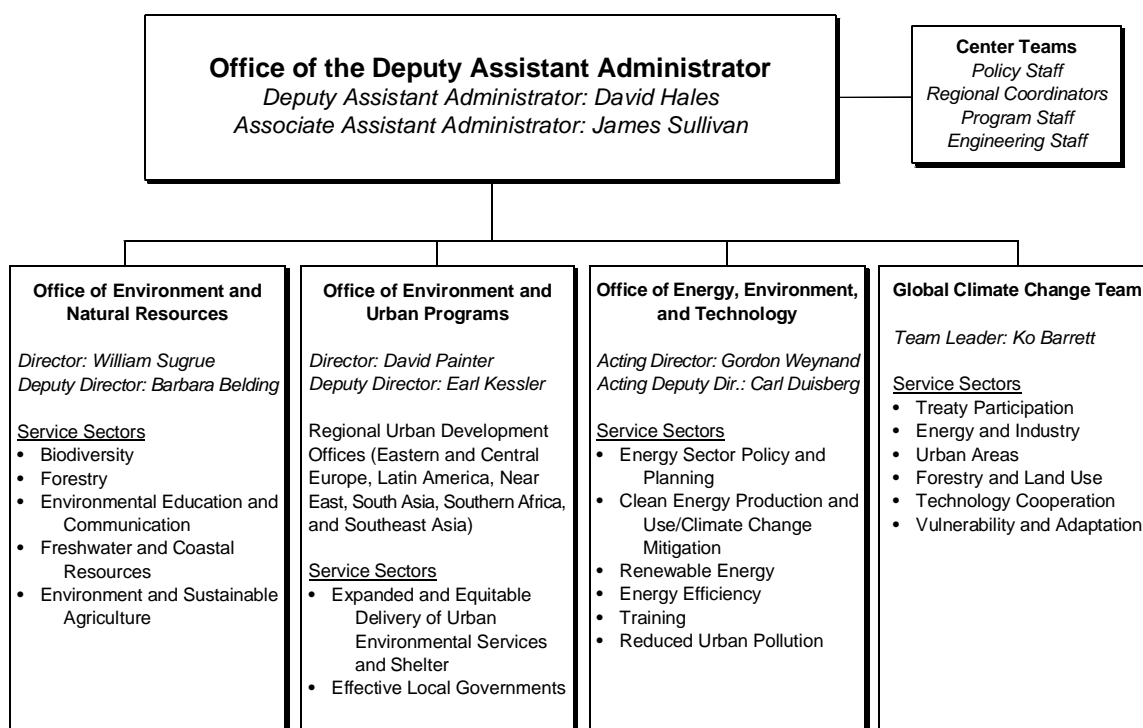


Figure 3 Global Environment Center Services

Technical Support to the Field

As home to technical staff with expertise in natural resources management, sustainable urbanization, environmentally sound energy and pollution abatement, and global climate change, the Global Environment Center provides support to missions and addresses a wide range of field needs, enabling missions to benefit from USAID's worldwide experience and knowledge. The Center offers a wide range of contracting mechanisms, such as Indefinite Quantity Contracts (IQCs), that provide immediate access to short-, medium- and long-term advisory services and technical assistance from dozens of private firms, nongovernmental organizations and research institutions.

Regional Coordination

Since field support is a top priority of the Global Environment Center, the Center's Regional Coordinators represent the Center in relations with field missions and their regional bureaus. As such, they are responsible for ensuring the Center provides field support to missions and regional leadership on the Agency's global environmental issues and special initiatives. To support these responsibilities, the Coordinators develop and maintain strong links with the field, assist in personnel and training actions for environmental officers, and provide tracking and reporting of field environmental activity and capability.

Global Leadership

The Center's policy staff supports USAID missions, regional bureaus and cooperating countries in analyzing, formulating, and implementing environmental and economic policies that promote environmentally sustainable development. The staff provides analyses, training and related technical services to assist USAID organizations, developing country policy makers and those who support them in better understanding how policies affect the environment and the country's development processes.

As part of its mandate, the Center also provides strong support for United States Government foreign policy initiatives. Center staff participate in various U.S. delegations, providing technical assistance on best practices in the environment sector, furnishing background documentation and analyses, facilitating participation of nongovernmental organizations and private sector institutions, and disseminating information.

The Center participates in the following international forums:

- Asia Pacific Economic Cooperation (APEC) forums
- Convention on Trade in Endangered and Threatened Species (CITES)
- Plant Genetic Resources

- U.S.-Egyptian Partnership for Economic Growth and Development
- U.S.-South Africa Binational Commission
- UN Commission on Biological Diversity (CBD) and associated forums
- UN Commission on Human Settlements (UNCHS)
- UN Commission on Sustainable Development (CSD)
- UN Commission on Human Settlements (Habitat)
- UN Convention to Combat Desertification (CCD)
- UN Environment Programme (UNEP)
- UN Framework Convention on Climate Change (FCCC)
- UN General Assembly Ad Hoc Committee on Financing for Development
- UN Intergovernmental Panel on Forests
- World Conservation Union (International Union for the Conservation of Nature)

Environment Program Planning and Research

The Center has Program Staff responsible for strategic planning, program evaluation, budget execution, procurement planning, internal management controls, and personnel and workforce planning. The Program Staff also manage information services for the Agency's environment staff. The United States Congress, the general public, and other international agencies and partners rely heavily on these data and analyses.

Environmental Engineering

The Center's engineering staff coordinate and support technical and engineering aspects of the Agency's development programs and approve initial environmental examinations and assessments of the Bureau for Global and Humanitarian Response's and G/ENV's programs. They provide professional engineering assistance for field and regional bureaus and central programs. This assistance includes engineering and reviews, environmental approvals, value engineering analysis, and analysis of new and innovative technologies.

Office Services

Office of Environment and Natural Resources (G/ENV/ENR)

The Office of Environment and Natural Resources promotes the sustainable management of natural resources, providing the foundation for sustainable

national economic growth in host countries. Its programs focus on strengthening local community groups and nongovernmental organizations and supporting policies that help them take responsibility for improving natural resources management. These programs focus particularly on communities and local environmental nongovernmental organizations in areas rarely served by traditional development activities.

The Office's services include activities in the following sectors:

- *Biodiversity:* The Office's commitment to conserving biological diversity centers on working with countries to stem habitat loss. Office activities include enhancing the management of significant biodiversity sites, improving policies that affect biodiversity, strengthening individual and institutional capacity, increasing public awareness, identifying biodiversity conservation priorities and developing sustainable conservation financing mechanisms.
- *Forestry:* The Office works to improve forest management through developing, demonstrating and disseminating sustainable forest management policies and practices; improving local management capabilities; enhancing devolution of authority to communities to manage forest resources and facilitate local participation; and integrating assessment and monitoring systems for improving forest health, biodiversity conservation and carbon sequestration.
- *Environmental Education and Communication:* The Office co-manages activities with the Global Bureau's Center for Human Capacity Development to combine state-of-the-art expertise in education, communication and social marketing with sound environmental programming.
- *Water Resources:* The Office works to improve governance of coastal ecosystems, strengthen conservation and management of living aquatic resources, and integrate management of water resources across economic sectors.
- *Agriculture and Natural Resources:* The Office co-manages activities with the Global Bureau's Center for Economic Growth and Agricultural Development to promote commercially and environmentally sound policies and investments aimed at natural resources-based industries, support initiatives in community-based natural resources management that sustainably raise incomes and are environmentally sound, and share best practices and technologies that enhance sound management of natural resources endowments and have an income-generating potential.

Office of Environment and Urban Programs (G/ENV/UP)

The mission of the Office of Environment and Urban Programs is to improve the living conditions of the urban poor by promoting development practices that

balance social, economic and environmental concerns without endangering the well-being of future generations. The Office collaborates with host-country governments (national and local level), community-based organizations, the private sector, and other donor agencies and international organizations to identify creative and equitable approaches to sustainable urbanization.

The office's services include activities in the following sectors:

- *Expanded and Equitable Delivery of Urban Environmental Services and Shelter:* The Office promotes expanded and equitable delivery of urban environmental services and shelter through policy and regulatory reform that promotes service expansion and access to urban services, expanded financial resources available for investment in services and shelter, an expanded private sector role in service delivery, and targeted approaches to provide services and shelter to low-income users.
- *More Effective Local Governments:* To support more effective local governments, the Office focuses resources on improving local governments' financial management and ability to make effective and transparent management and investment decisions; improving local government institutional capacity to plan and deliver appropriate municipal services; promoting transparency and reliability of inter-governmental transfers and revenue-sharing formulas for local public works; and enhancing local government accountability by increasing public awareness; understanding; and participation in municipal budgetary planning, policy development and delivery of urban services.

Office of Energy, Environment and Technology (G/ENV/EET)

The Office of Energy, Environment and Technology helps developing countries increase environmentally sound energy production in order to achieve and maintain social and economic progress and counter the growing threats of global climate change, acid rain and urban air pollution. The Office's sustainable energy efforts address energy efficiency, renewable energy and clean power development through technological innovation, training and capacity building. The Office taps U.S. expertise to promote private sector initiatives in developing countries and encourages adoption of more effective energy policies and regulatory frameworks to stimulate trade and investment in environmentally sound energy technologies.

The office's services include activities in the following sectors:

- *Energy Sector Policy and Planning:* The Office's energy programs assist developing countries to establish the policy frameworks and institutional capacity necessary for the operation of financially viable, competitive power markets that can attract private capital.

- *Renewable Energy:* Office programs in renewable energy are directed at overcoming market, policy, institutional and financial barriers blocking the expansion of renewable energy systems.
- *Energy Efficiency:* The Office supports a wide range of activities to promote innovation in energy efficiency technology and in related policy, financing and institutional responses.
- *Clean Energy:* The Office promotes the development of clean energy technical solutions coupled with appropriate policy frameworks, economic incentives, investment capital, private sector partnerships and capacity building.
- *Reduced Urban Pollution:* The Office works to reduce urban pollution through improved municipal pollution management, improved industrial pollution management and improved management of pollution from mobile sources.
- *Training:* The Office provides technical training to in-country counterparts in the areas of energy sector policy and planning, energy efficiency, renewable energy, energy and environmental infrastructure, and technology transfer.

Special Objective for Global Climate Change (G/ENV/GCC)

Managed under the Center's climate change SpO, the USAID Climate Change Initiative is a five-year, \$1 billion program that expands the Agency's efforts to help USAID-assisted countries respond to the ever-increasing threats of global climate change. The Initiative implements "win-win" sector-specific activities, such as policy reform, institution strengthening, strategic partnerships, technical assistance, training, technology cooperation, information sharing and research. The Climate Change Team, which implements the Initiative, is composed of representatives from global and regional bureaus and missions. The Agency focuses its climate change efforts in 12 key countries and regions, including Brazil, Central America, Mexico, Central Africa, South Africa, India, Indonesia, the Philippines, Poland, the Russian Federation, Central Asia and Ukraine. In all, more than 40 Agency missions and offices participate in the Initiative.

- *Participation in the Framework Convention on Climate Change:* Activities under the Climate Change Initiative include support for country participation in climate change negotiations for the Convention, particularly through capacity building and policy reform.
- *Forestry and Land Use:* The Initiative supports forest and biodiversity conservation and management, reforestation, sustainable agriculture, and agro-forestry. Activities include forest and land use projects, policy support, capacity building and technical assistance, and financial leveraging.
- *Energy and Industry:* The Climate Change Initiative supports energy efficiency, renewable energy and clean energy activities through energy

projects, policy support, capacity building and technical assistance, and financial leveraging.

- *Urban Areas:* Efforts to mitigate greenhouse gas emissions from urban areas is an important part of the Initiative. Activities are implemented in collaboration with local governments to support “climate-friendly” energy use, transportation, municipal operations and waste management.
- *Vulnerability and Adaptation:* While not considered under Initiative funding, the Agency also tracks progress on activities that aim to reduce developing country vulnerability to the impacts of climate change. Activities include disaster assistance, planning and water resource management.

Part II

**Directory of Global Environment Center
Support Services – Cross Cutting Programs**

Environmental Policy and Institutional Strengthening Indefinite Quantity Contract (EPIQ)

Description of Services: This Indefinite Quantity Contract was established to develop and implement environmentally sound strategic planning and to strengthen environmental policies and institutions.

Short-, medium- and long-term advisory services and technical assistance in the areas of environmental policy and institutional strengthening can be provided quickly to promote environment programs and reduce long-term threats to the global environment. Activity areas include environmental sector assessment and strategic planning; policy analysis and implementation of policy-related programs and activities; development of performance monitoring systems; information management and dissemination; research, surveys, inventory and special studies; institutional development; support for international forums; and commodity procurement and grants management.

Type:	Indefinite Quantity Contract
End Date:	September 30, 2001
Geographic Scope:	Global
USAID Contact:	Ken Baum
Telephone:	(202) 712-0532
Fax:	(202) 216-3174
E-mail:	kbaum@usaid.gov

International Resources Group, Ltd. Partners: Winrock International and Harvard Institute for International Development.

International Resources Group, Ltd. Subcontractors: Development Alternatives, Inc.; Management Systems International; PADCO, Inc.; Conservation International; Center for Naval Analysis; KBN Engineering and Applied Sciences, Inc.; Keller-Bliesner; Resource Management International, Inc.; Tellus Institute; Urban Institute; and World Resources Institute.

Prime Contractor

International Resources Group, Ltd.

1211 Connecticut Avenue, NW, Suite 700

Washington, DC 20036

Contract Number: PCE-I-00-96-00002-00

Environmental Planning and Management Project Cooperative Agreement

Description of Services: This project has three purposes: strengthening the capabilities of developing country institutions, both public and private; developing and carrying out environmental and natural resources management policies, strategies and plans; and incorporating sound environmental and natural resources

management policies and strategies in national- and local- level planning. Services include technical support and advisory services to governments, nongovernmental organizations and international donors; information dissemination about state-of-the-art environmental planning methods; communications focusing on practical approaches through publications; technical advice for regional environmental coordination organizations; and support for applied policy research.

Type:	Cooperative Agreement
End Date:	March 30, 2000
Geographic Scope:	Global
USAID Contact:	Ken Baum
Telephone:	(202) 712-0532
Fax:	(202) 216-3174
E-mail:	kbaum@usaid.gov

Cooperator

World Resources Institute

Center for International Development and Environment
1709 New York Avenue, NW
Washington, DC 20006
Agreement Number: PCE-A-00-95-00021-00

Environmental/Sanitary Engineering

Description of Services: This Indefinite Quantity Contract offers engineering, economic, institutional and policy reform, financing and Value Management/Value Engineering services in conventional or alternative electric power and telecommunications. The contract has a ceiling of \$25 million. It covers all aspects of assessing, planning, financing, engineering, constructing, operating and maintaining systems, including comprehensive national, regional, local, rural and urban studies in any power or telecommunications area; project development, appraisal, feasibility, financing, planning/programming, design, construction supervision, maintenance and rehabilitation; institutional strengthening; policy reform; restructuring and privatization studies; Build-Operate-Transfer (BOT) and Build-Own-Operate (BOO), user charges and toll facility analysis; tariffs and revenue; traffic/network/grid/dispatch/distribution management and intelligent systems studies; economic, financial (including alternative financing), social and environmental impact assessments; procurement; and project management and Value Management/Value Engineering studies.

Type: Indefinite Quantity Contract
End Date: January 15, 2003
Geographic Scope: Global
USAID Contact: J. Paul des Rosiers
Telephone: (202) 712-1873
Fax: (202) 216-3227
E-mail: pdesrosiers@usaid.gov

Contractor

Camp, Dresser & McKee International, Inc.
1611 North Kent St., Suite 300
Arlington, VA 22209
Contract Number: LAG-I-00-98-00034-00

Power, Energy and Telecommunications

Description of Services: The *POWERTEL* Indefinite Quantity Contract provides quick-response, short-term technical services in the power/energy sectors, industrial engineering, Value Engineering, institution and policy reform, and telecommunications. The contract has a ceiling of \$25 million.

Type:	Indefinite Quantity Contract
End Date:	January 15, 2003
Geographic Scope:	Global
USAID Contact:	J. Paul des Rosiers
Telephone:	(202) 712-1873
Fax:	(202) 216-3227
E-mail:	pdesrosiers@usaid.gov

POWERTEL's capabilities include the development of hydroelectric power; solar and wind for dispersed generation; geothermal resources; district heating; advanced technology for thermal power, such as supercritical cycles and IGCC; efficiency improvements; and the transfer of clean energy technology. These services are especially important to decreasing greenhouse gas emissions and mitigating climate change.

POWERTEL's services include appraisals and reviews, siting studies and investigations, feasibility studies, design, construction management and environmental assessments. The *POWERTEL* association provides assistance in facility operation and maintenance, procurement and inspection of equipment and materials, project rehabilitation and expansion, and development and presentation of training programs. The *POWERTEL* services also can be used to respond to emergency conditions.

Energy sector services consist of systems engineering, power generation, renewable and nonconventional energy resource development, transmission, distribution, SCADA, energy management, demand-side management, fuel and ash disposal, emissions control and waste to energy. The services also include support for privatization, independent power production and tariff structure design.

HARZA Engineering Company Partners: Burns and Roe; Advanced Engineering Associates International; Electrotek Concepts, Inc.; Teleconsult; Barens Group; Squire, Sanders & Dempsey; and Howard Ellegant Associates.

Prime Contractor

HARZA Engineering Company

Sears Tower
233 South Wacker Drive
Chicago, IL 60606
Contract Number: LAG-I-00-98-00002-00

Civil Engineering and Transportation Engineering Indefinite Quantity Contract

Description of Services: This Indefinite Quantity Contract offers engineering, economic, institutional and policy reform, financing, procurement and Value Management/Value Engineering services in transportation and civil engineering. The contract has a \$10 million ceiling. The contract covers all

aspects of assessing, planning, financing, engineering, constructing, purchasing, operating and maintaining any transportation or civil engineering activities, including comprehensive national, regional, local, rural and urban studies in any transportation area or in multimodal/intermodal areas; project development, appraisal, feasibility, financing, planning/programming, design construction supervision, maintenance and rehabilitation in any transportation area; institutional strengthening; policy reform; restructuring and privatization studies; concessions, Build-Operate-Transfer (BOT) and Build-Own-Operate (BOO), user charges and toll facility analysis; public transport, mass transit, traffic and revenue, traffic management and intelligent transport systems studies; economic, financial (including alternative financing), social and environmental impact assessments; procurement; project management and Value Management/Value Engineering; and civil engineering in related fields, such as municipal development.

Type: Indefinite Quantity Contract
End Date: July 14, 2002
Geographic Scope: Global
USAID Contact: J. Paul des Rosiers
Telephone: (202) 712-1873
Fax: (202) 216-3227
E-mail: pdesrosiers@usaid.gov

Wilbur Smith Partners: Booz Allen & Hamilton, Gulf State Engineering Company, Moffat & Nichol, Transportation and Economic Research Associates, and Value Management & Engineering International.

Prime Contractor

Wilbur Smith

P.O. Box 92

Columbia, SC 29202

Contract Number: LAG-I-00-97-00013-00

Technical and Administrative Support to the Global Environment Center Indefinite Quantity Contract

Description of Services: This Indefinite Quantity Contract provides the Center and Regional Urban Development Offices with technical and administrative support, information management and dissemination, and training services to assist it in carrying out its overall program. There are three prime contractors.

Type: Indefinite Quantity Contract
End Date: April 2002
Geographic Scope: Global
USAID Contact: David Grossman
Telephone: (202) 712-0145
Fax: (202) 216-3174
E-mail: dgrossman@usaid.gov

PADCO, Inc. Subcontractors: Hagler Bailly Services, Inc.; International Resources Group, Ltd.; Training Resources Group, Inc.; Camp, Dresser & McKee International, Inc.; and The Urban Institute.

Datex, Inc. Subcontractors: Institute of International Research; Development Alternatives, Inc.; Abt Associates, Inc.; and Electrotek Concepts, Inc.

International Business and Technical Consultants Inc. Subcontractors: Development Associates; Research Triangle Institute; Science Applications International Corporation; and Tropical Research & Development, Inc.

Prime Contractors

PADCO, Inc.
1025 Thomas Jefferson Street, NW
Suite 170
Washington, DC 20007-5209
Contract Number:
PCE-I-00-97-00031-00

Datex, Inc.
7799 Leesburg Pike
Suite 1150, North Tower
Falls Church, VA 22043-2143
Contract Number:
PCE-I-00-97-00025-00

International Business and Technical Consultants Inc.
8614 Westwood Center Drive
Vienna, VA 22182
Contract Number:
PCE-I-00-97-00030-00

Part III

**Directory of
Global Environment Center Support Services –
Environment and Natural Resources Programs**

Central African Regional Program for the Environment Cooperative Agreement

Description of Services: The Central African Regional Program for the Environment (CARPE) is a regional conservation program focused on the vast, moist tropical forests in the Congo Basin. CARPE aims at helping reduce the rate of deforestation and loss of biodiversity in six counties of the Basin – Cameroon, the Central

African Republic, the Congo, the Democratic Republic of the Congo (formerly Zaire), Equatorial Guinea and Gabon – by preparing the groundwork for possible future conservation efforts on a large scale. CARPE is based in USAID's Africa Bureau, but cooperative agreements for its implementation are channeled through the Global Environment Center.

Type: Cooperative Agreement
End Date: September 2007
Geographic Scope: Central Africa
USAID Contact: Cynthia Gill
Telephone: (202) 712-4177
Fax: (202) 216-3174
E-mail: cgill@usaid.gov

Cooperators

Wildlife Conservation Society
185th Street &
Southern Boulevard
Bronx, NY 10460
Contract Number:
PCE-A-00-96-90025-00

World Learning, Inc.
1015 Fifteen St., NW
Suite 750
Washington, DC 20005
Contract Number: PCE-
A-00-96-90017-00

World Wildlife Fund
1250 24th Street, NW
Suite 500
Washington, DC 20037
Contract Number:
PCE-A-00-96-90026-00

Various agencies of
the U.S. Government

Biodiversity and Forestry (BIOFOR) Indefinite Quantity Contract

Description of Services: This Indefinite Quantity Contract will provide both short- and long-term quick-response technical assistance to conserve biodiversity and to sustainably manage forests and other key renewable natural resources.

Assistance will encompass

(1) biodiversity conservation (including priority setting, habitat conservation and sustainable use of renewable natural resources); (2) forest management (including certification, agroforestry, reforestation and watershed management); (3) global climate change mitigation (including the assessment of carbon stocks); (4) institutional development; and (5) policy support, analysis and dissemination.

Associates in Rural Development, Inc. Partners: CARE; EA Capital; Ecotourism Society; International Programs Consortium, Inc.; KPMG/Barents Group, LLC; Organization for Tropical Studies, Inc.; START; TechnoServe; University of Minnesota; and Wildlife Conservation Society. *Resource Institutions:* Global Warming International Center, International Forestry Resources and Institutions, Missouri Botanical Garden and SmartWood.

Chemonics International, Inc. Partners: ACDI/VOCA; Environment International Ltd.; Fintrac, Inc.; Hagler Bailly Services, Inc.; Pact, Inc.; Paul Smith's College; The Forest Management Trust; University of Florida; and Virginia Polytechnic Institute and State University. *Collaborating Institutions:* Environmental Law Institute, International Center for Forest Research, International Center for Research in Agroforestry, New York Botanical Garden, SmartWood and Yale University.

Type:	Indefinite Quantity Contract
End Date:	March 7, 2004
Geographic Scope:	Global
USAID Contact:	Cynthia Gill or Jerry Bisson
Telephone:	(202) 712-4177, 4178
Fax:	(202) 216-3174
E-mail:	cgill@usaid.gov jbisson@usaid.gov

Prime Contractors

Associates in Rural Development, Inc.

110 Main Street 4/F
Burlington, VT 05402
Contract Number: LAG-I-00-99-00013-00

Chemonics International, Inc.

1133 20th Street, NW, Suite 600
Washington, DC 20036
Contract Number: LAG-I-00-99-00014-00

Global Conservation Program – Six Cooperative Agreements (Leader with Associates)

Program Description: These Leader with Associates (LWA) cooperative agreements under the Global Conservation Program are new mechanisms designed to allow additional flexibility to facilitate the participation of USAID overseas missions. Missions and bureaus can develop their own stand-alone cooperative agreement or grant (called an associate award) with any

of the organizations awarded a leader agreement without repeating the competition process – as long as the associate cooperative agreement is consistent with the general program description of the leader award.

Description of Services: This program's objective is to conserve globally significant areas of biodiversity through programs that are sustainable, focused and adaptive. Programs supporting on-the-ground biodiversity conservation and taking a threats-based approach will build on and strengthen local capacity; use local personnel, organizations and facilities to the maximum extent possible; and focus on threats-based conservation and collaborate with USAID and other organizations engaged in related activities. Program objectives can be met in two ways: (1) site-based (*in situ*) activities in areas of globally significant biodiversity and (2) interventions that improve the policy environment, thereby substantially contributing to biodiversity conservation.

Type:	Cooperative Agreement
End Date:	September 2009
Geographic Scope:	Global
USAID Contact:	Cynthia Gill or John Griffin
Telephone:	(202) 712-4177, 4466
Fax:	(202) 216-3174
E-mail:	cgill@usaid.gov jgriffin@usaid.gov

Cooperators

African Wildlife Foundation

1400 Sixteenth Street, NW, Suite 120
Washington, DC 20036

Agreement Number:
LAG-A-00-99-00053-00

Conservation International

25101 M Street, NW, Suite 200
Washington, DC 20037

Agreement Number:
LAG-A-00-99-00046-00

Enterprise Works Worldwide

1828 L Street, NW, Suite 1000
Washington, DC 20036

Agreement Number:
LAG-A-00-99-00052-00

The Nature Conservancy

4245 North Fairfax Drive, Suite 100
Arlington, VA 22203-1606

Agreement Number:
LAG-A-00-99-00045-00

Wildlife Conservation Society

185th Street and Southern Blvd.
Bronx, NY 10460

Agreement Number:
LAG-A-00-99-00047-00

World Wildlife Fund

1250 Twenty-Fourth St., NW
Washington, D.C. 20037-1132

Agreement Number:
LAG-A-00-99-00048-00

Biodiversity Support Program Cooperative Agreement

Description of Services: The Biodiversity Support Program is a consortium of the World Wildlife Fund, the Nature Conservancy and World Resources Institute that implements a variety of on-the-ground programs to conserve biodiversity. By providing research and analysis in the conservation field,

this program also equips the global conservation community with important causal and methodological insights that will advise future endeavors on behalf of biodiversity. The program promotes increased awareness, knowledge and human institutional capacity necessary to conserve biological diversity and sustain a healthy and secure living resource base. Encompassing terrestrial and aquatic ecosystems, its programs transcend national boundaries, sectors and disciplines to demonstrate the crucial linkages between biodiversity conservation and human/economic development. Program participants include individual researchers and activities; local communities; international and developing country nongovernmental organizations; and domestic and foreign universities, research institutions and government agencies.

World Wildlife Fund Subcontractors: The Nature Conservancy and World Resources Institute.

Type:	Cooperative Agreement
End Date:	December 31, 2001
Geographic Scope:	Global
USAID Contact:	Jerry Bisson
Telephone:	(202) 712-4178
Fax:	(202) 216-3174
E-mail:	jbisson@usaid.gov

Prime Cooperator

World Wildlife Fund

1250 24th Street, NW, Suite 500

Washington, DC 20037

Agreement Number: DHR-A-88-00044-00

Biodiversity in Regional Development Cooperative Agreement

Description of Services: The purpose of Biodiversity in Regional Development (BiRD) is to raise awareness of biodiversity conservation issues and influence regional planning and development efforts in key ecosystems around the world. The program is based on the premise that sustainable conservation can only be

achieved when biodiversity is included as a value in the development planning process. Through this cooperative agreement, Conservation International uses a multifaceted approach to influence regional understanding and consideration of conservation investments in Latin America, Indonesia and Papua New Guinea. This includes refining conservation priorities using available information and the knowledge of local, national and international experts; filling in gaps in understanding through biological assessments; and using economic and policy analysis to define a broader range of choices for decision-makers. Using Conservation International's hierarchical approach to planning from the level of site, protected area, regional ecosystem, country and region to the world, the program focuses on completing the framework that will allow conservation investments to be as effective and cost-efficient as possible.

Type:	Cooperative Agreement
End Date:	September 29, 2001
Geographic Scope:	Global
USAID Contact:	Cynthia Gill
Telephone:	(202) 712-4177
Fax:	(202) 216-3174
E-mail:	cgill@usaid.gov

Cooperator

Conservation International

2501 M Street, NW, Suite 200

Washington, DC 20037

Agreement Number: LAG-A-00-98-00059-00

Partnership for Biodiversity Interagency Agreement

Description of Services: This inter-agency agreement uses the significant biodiversity conservation expertise of the U.S. Department of the Interior and the U.S. Peace Corps. It promotes biodiversity conservation in selected, internationally designated sites (e.g., Biosphere Reserves and World

Heritage Sites) or sites that have the

potential to be so designated. The efforts involve combining the expertise of U.S. Department of Interior employees on a short-term basis with the technical skills of full-time U.S. Peace Corps volunteers to support long-term conservation efforts of host-country communities and institutions. In so doing, the Partnership works with representatives from host-country governments and appropriate nongovernmental organizations.

Type:	Interagency Agreement
End Date:	September 30, 2000
Geographic Scope:	Global
USAID Contact:	Jerry Bisson
Telephone:	(202) 712-4178
Fax:	(202) 216-3174
E-mail:	jbisson@usaid.gov

U.S. Department of Interior Cooperating Agency: U.S. Peace Corps.

Coordinating Agency

U.S. Department of the Interior

Office of International Affairs

1849 C Street, NW

Washington, DC 20240

Agreement Number: ENV-P-00-97-00002-00

Consultative Group on Biological Diversity Grant

Description of Services: The purpose of this grant is to support the Consultative Group on Biological Diversity, a consortium of 47 U.S. foundations whose purpose is to lend oversight and coherence to philanthropic spending on global biodiversity conservation issues. The Group helps coordinate the grant-making efforts of foundations in this area and helps educate them on the pertinent conservation issues in the various regions of the developing world.

Type: Grant
End Date: September 30, 2001
Geographic Scope: Global
USAID Contact: Jerry Bisson
Telephone: (202) 712-4178
Fax: (202) 216-3174
E-mail: jbisson@usaid.gov

Grantee

Consultative Group on Biological Diversity
1290 Avenue of the Americas
New York, NY 10104
Grant Number: LAG-G-00-98-00061-00

Neotropical Migratory Bird Conservation Program Cooperative Agreement

Description of Services: Through this small grants program, USAID supports projects benefiting migratory birds and their winter habitats in Mexico, Central America, the Caribbean and Colombia. The program supports the goals and network of an international coalition effort, Partners in Flight (PIF), which is aimed at protecting migratory birds and their habitats in the Western Hemisphere. Partners in Flight is a comprehensive, cooperative effort among the governments of the United States, Canada, Latin America and the Caribbean and many nongovernmental organizations, universities and timber companies throughout the hemisphere.

Type:	Cooperative Agreement
End Date:	September 29, 2002
Geographic Scope:	Latin America and Caribbean region
USAID Contact:	Cynthia Gill
Telephone:	(202) 712-4177
Fax:	(202) 216-3174
E-mail:	cgill@usaid.gov

Cooperator

National Fish and Wildlife Foundation

1120 Connecticut Avenue, NW, Suite 900

Washington, DC 20036

Agreement Number: LAG-A-00-97-00022-00

Forest Resources Management II Activity

Program Description: This activity works closely with partners to implement a long-term strategy for strengthening the sustainable management of natural forests and tree systems. It has two components: (1) an Interagency Agreement with the U.S. Forest Service and (2) a Resources Support Services Agreement (RSSA) with the U.S. Department of Agriculture Foreign Agricultural Service. The activity's strategy includes providing technical assistance and other forms of support to mission and regional bureau forestry activities; setting the research agenda of international research institutions and integrating their results into field applications; and supporting demonstration, training and dissemination of sustainable forest management practices and policies to promote their adoption for the conservation of forest ecosystems, rehabilitation of degraded lands and mitigation of fires through better forest management practices. Whenever possible, this is done in collaboration with mission programs and involves leveraging resources of donors and other institutions. The strategy recognizes that local rights to forest benefits and participation in forest management are essential for improving management practices. In addition to the adoption of improved practices and policies, improved and continued monitoring of forest use and health is necessary for long-term forest conservation. Program focus includes integrated forest monitoring, reduced impact management, increased community investment in natural resources management, strengthened rehabilitation of degraded lands, integrated watershed management, and development and field testing of methodologies to measure carbon in various forest ecosystems.

Cooperators: Regional bureaus, missions, U.S. Department of Agriculture Forest Service International Programs, U.S. Peace Corps, International Center for Forest Research, International Center for Research in Agroforestry, International Center for Living Aquatic Resources Management, Asia Forest Network, Tropical Forest Foundation and Winrock International.

1. U.S. Forest Service Interagency

Agreement Description of Services:

This Interagency Agreement provides technical assistance to regional bureaus and missions, sets the research agenda of international research institutions; integrates their results into field applications; and supports demonstration, training and dissemination of sustainable forest management practices and policies to promote their adoption for the conservation of forest ecosystems and rehabilitation of degraded lands.

Type:	Interagency Agreement
End Date:	September 30, 2002
Geographic Scope:	Global
USAID Contact:	CJ Rushin-Bell
Telephone:	(202) 712-1381
Fax:	(202) 216-3174
E-mail:	cjrushinbell@usaid.gov

Agency**U.S. Forest Service**

1099 14th Street, NW, Suite 5500

Washington, DC 20005

Agreement Number: AAG-P-00-97-00003-00

2. U.S. Peace Corps Participating Agency Service Agreement**Description of Services:** This

Participating Agency Services

Agreement promotes the contribution

of trees to sustainable development

and the mitigation of global climate

change and strengthens the capacity

of forestry and natural resources

management institutions in tropical

and subtropical countries. Peace Corps volunteers provide technical assistance

and training in forestry, agroforestry and biodiversity conservation that

emphasis strengthening women's participation in the forestry and agroforestry

sectors.

Type: Participating Agency Services Agreement**End Date:** September 30, 2000**Geographic Scope:** Global**USAID Contact:** CJ Rushin-Bell**Telephone:** (202) 712-1381**Fax:** (202) 216-3174**E-mail:** cjrushinbell@usaid.gov**Agency****U.S. Peace Corps Office of Training and Program Support**

1111 20th Street, NW

Washington, DC 20526

Agreement Number: DHR-P-AP-91-00032-00

3. U.S. Department of Agriculture Foreign Agricultural Service**Resources Support Services****Agreement Description of Services:**

This Resources Support Services

Agreement provides a mechanism

that the USAID missions can buy into

to obtain short-term technical services

from the U.S. Forest Service and the

Natural Resources Conservation

Service.

Type: Resources Support Services Agreement**End Date:** September 30, 2000**Geographic Scope:** Global**USAID Contact:** CJ Rushin-Bell**Telephone:** (202) 712-1381**Fax:** (202) 216-3174**E-mail:** cjrushinbell@usaid.gov**Agency****U.S. Department of Agriculture Foreign Agricultural Service**

Stop 1094

1400 Independence Ave., SW

Washington, DC 20250-1094

Agreement Number: DHR-R-AG-90-0020-08

Environmental Education and Communication (GreenCOM) Project

Description of Services: This contract increases the capacity of public and private institutions in developing countries to design and implement environmental education and communication programs. Illustrative activities include national and local public awareness campaigns; national policy and strategy development for environmental education and communications; community-level, participatory mobilization programs around environmental problems; and environmental education curriculum development for schools. Ready access to short- or long-term advisory services and technical assistance is provided in the areas of environmental education, social marketing, development communication, gender analysis and participatory methodologies.

Type:	Contract
End Date:	September 29, 2000
Geographic Scope:	Global
USAID Contact:	Michael Philley
Telephone:	(202) 712-1679
Fax:	(202) 216-3174
E-mail:	mphilley@usaid.gov

GreenCOM will be followed by an IQC in FY 2001 that will provide professional services supporting the systematic application of environmental education and communication (EE&C) strategies, methods and tools in USAID-assisted countries. The new IQC will feature a global learning process to ensure that EE&C field tasks are guided by the best tools and models and that fieldwork across environmental sectors and geographic regions will lead to further development and refinement of state-of-the-art approaches and methodologies.

Contractor

The Academy for Educational Development

1255 23rd Street, NW

Washington, DC 20037

Contract Number: PCE-C-00-93-00068-00

Coastal Resources Management II Cooperative Agreement

Description of Services: This cooperative agreement strengthens the capacity of public and private institutions to manage coastal resources more effectively on a sustainable basis through integrated approaches to coastal planning and development. Services offered include short-, medium- and long-term

technical assistance to USAID missions and developing country governmental and nongovernmental organizations; information dissemination on effective coastal management; and support for field demonstration programs to develop and document effective techniques to address coastal management issues in diverse social, political and economic settings.

Type: Cooperative Agreement
End Date: September 26, 2001
Geographic Scope: Coastal Nations
USAID Contact: Richard Volk
Telephone: (202) 712-5373
Fax: (202) 216-3174
E-mail: rvolk@usaid.gov

Cooperator

University of Rhode Island

Coastal Resources Center

URI Bay Campus

Narragansett, RI 02882

Agreement Number: PCE-A-00-95-00030-00

Water Support Program

Description of Services: The Water Support Program (WASP) provides advisory and technical assistance services in integrated water and coastal resources management through a Resource Support Service Agreement (RSSA) and a five-year interagency agreement with the National Oceanic and Atmospheric Administration (NOAA) in the

Department of Commerce. The WASP provides USAID with technical staff support for program development and technical oversight, access to NOAA staff for short-term assignments and advisory services, and makes available information and other capabilities of the agency. NOAA has extensive experience in coastal zone management, endangered species protection and habitat management, hydrological and meteorological data analysis, modeling and forecasting, and environmental satellite and other data acquisition and monitoring.

U.S. Department of Commerce Partners: National Weather Service, National Marine Fisheries Service, National Environmental Satellite and Data Information Service, National Ocean Service, and the Office of Oceanic and Atmospheric Research.

Type: Interagency Agreement

End Date: September 30, 2003
(estimated)

Geographic Scope: Global

USAID Contact: Daniel J. Deely

Telephone: (202) 712-5255

Fax: (202) 216-3174

E-mail: ddeely@usaid.gov

Coordinating Agency

U.S. Department of Commerce

National Oceanic and Atmospheric Administration
Office of International Affairs
14th & Constitution Ave., NW
Washington, DC 20230

Agreement Number: RSSA PCE-R-C-94-00009-00

IAA ENV-P-00-98-00004-00

Integrated Water and Coastal Resources Management Indefinite Quantity Contract

Description of Services: The Integrated Water and Coastal Resources Management Indefinite Quantity Contract covers all aspects of integrated water and coastal resources management. While emphasizing “integration,” it also deals with individual aspects of water and coastal management. This

includes policy frameworks and integrated approaches to ensure public participation as well as agricultural soil and water conservation, irrigation, hydrology and meteorology, industrial water pollution, aquatic biodiversity and habitat, urban and rural water supply and sanitation, and fisheries management.

Type:	Indefinite Quantity Contract
End Date:	March 2004
Geographic Scope:	Global
USAID Contact:	Daniel J. Deely
Telephone:	(202) 712-5255
Fax:	(202) 216-3174
E-mail:	ddeely@usaid.gov

Development Alternatives, Inc. Subcontractors: Camp, Dresser & McKee International, Inc. ; HARZA Engineering Company; Abt Associates, Inc.; International Resources Group, Ltd.; Conservation International; Training Resources Group, Inc.; University of Rhode Island Coastal Resources Center; Environmental Quality International; Science Applications International Corporation; International Center for Living Aquatic Resources Management; and CDR Associates.

Associates in Rural Development, Inc. Subcontractors: CARE; Stone & Weber Management Consultants; Technical Support Services, Inc.; The University of Arizona; Mote Environmental Services, Inc.; Rocky Mountain Institute; TerraAqua Environmental Science and Policy, LLC; University of Massachusetts Boston Harbor and Coastal Center; and WPI, Inc.

Hagler Bailly Services, Inc. Subcontractors: CH2M HILL; Harvard Institute for International Development; Academy for Educational Development; Environmental Law Institute; Tennessee Valley Authority; University of Rhode Island Coastal Resources Center; Enterprise Support Associates; ESG International; Rankin International, Inc.; RESOLVE, Inc.; and Riverside Technology, Inc. *Resource Organizations:* U.S. Army Corps of Engineers, International Water Resources Association, The University Council on Water Resources and the Water Environment Federation.

Prime Contractors

Development Alternatives, Inc.
7250 Woodmont Avenue
Suite 200
Bethesda, MD 20814
Contract Number:
LAG-I-00-99-00017-00

Associates in Rural Development, Inc.
110 Main Street, 4th Floor
Burlington, VT 05401
Contract Number:
LAG-I-00-99-00018-00

Hagler Bailly Services, Inc.
1530 Wilson Boulevard,
Suite 400
Arlington, VA 20009-0300
Contract Number:
LAG-I-00-99-00019-00

Rural and Agricultural Incomes in a Sustainable Environment (RAISE) Indefinite Quantity Contract

Description of Services: The Bureau for Global Programs, Field Support and Research's first large-scale field support program, the Rural and Agricultural Incomes in a Sustainable Environment (RAISE) Indefinite Quantity Contract, is managed jointly by the Global Environment Center and the Center for Economic Growth and Agricultural Development. RAISE is a new technical assistance partnership with the objective of seeking out and capturing the huge potential for raising rural incomes while improving natural resources management. It promotes commercially and environmentally sound policies and investments aimed at natural resources-based industries and supports community-based sustainable, natural resources management.

Type:	Indefinite Quantity Contract
End Date:	September 30, 2007
Geographic Scope:	Global
USAID Contact:	Alan Hurdus
Telephone:	(202) 712-0218
Fax:	(202) 216-3174
E-mail:	alhurdus@usaid.gov

Associates in Rural Development, Inc. Subcontractors: Cargill Technical Services; Associates for International Resources and Development; Carana Corp.; A.P. Gross and Co.; International Programs Consortium, Inc.; Land O'Lakes; Purdue University; and Technoserve.

Chemonics International, Inc. Subcontractors: CARE; George Washington University; HARZA Engineering Company; International Fertilizer Development Center; International Food Policy Research Institute; International Technology Investment, Ltd.; J.E. Austin Associates; MUCIA; Prime, International; Rodale Institute; Sigma One Corp.; Texas A&M University; and The Forest Management Trust.

Development Alternatives, Inc. Subcontractors: Conservation International; Fintrac, Inc.; Management Systems International; Michigan State University; and Winrock International.

Prime Contractors

Associates in Rural Development, Inc.
110 Main Street 4th Floor
Burlington, VT 05402
Contract Number:
PCE-I-00-99-00001

Chemonics International, Inc.
1133 20th Street, NW, Suite 600
Washington, DC 20036
Contract Number:
PCE-I-00-99-00003

Development Alternatives, Inc.
7250 Woodmont Avenue, Suite 200
Bethesda, MD 20814
Contract Number:
PCE-I-00-99-00002

Part IV

**Directory of
Global Environment Center Support Services –
Environment and Urban Programs**

Sustainable Urban Management Indefinite Quantity Contract

Description of Services: This contract provides quick-response, short-, medium- and long-term advisory services, technical assistance and training in support of USAID's goal of well-managed urbanization. Work under this contract will focus on three of USAID's strategic objectives: (1) protection of the environment for long-term sustainability, (2) democracy and good governance and (3) broad-based economic growth.

Type: Indefinite Quantity Contract
End Date: TBD
Geographic Scope: Global
USAID Contact: Sheree McManus
Telephone: (202) 712-4187
Fax: (202) 216-3174
E-mail: smcmanus@usaid.gov

Abt Associates, Inc. Subcontractors: American Manufacturer's Export Group; Barents Group, LLC; Development Group International; Institute for Public-Private Partnerships, Inc.; MorBanc Financial Corp.; and National Association of Counties.

Community Consulting International Subcontractors: ADB & Associates, Ltd.; Cardiff Consulting Services, Inc.; The Center for Nations in Transition; Harvard University Graduate School of Design; Development Alternatives, Inc.; DHV Consultants, Ltd.; Environmental Law Institute; Environmental Quality International; Institute for Housing and Urban Development Studies; John Dickard Associates; Malcolm Pirne, Inc.; National Pollution Prevention Roundtable; Price Waterhouse Coopers; Rivkin Associates; and U.S. Environmental Training Institute.

International City/County Management Association Subcontractors: International Resources Group, Ltd. and Technical Support Services, Inc.

PADCO, Inc. Subcontractors: The Bond Market Association; EnviroNet Incorporated; Environmental Law Program; FannieMae; Georgia State University; Global Environment & Technology Foundation; Hagler Bailly Services, Inc.; Hawkins, Delafield & Wood; The International Council for Local Environmental Initiatives; International Institute for Energy Conservation; MBIA/Capital Advisors, Ltd.; National League of Cities; The Research Foundation of the State University of New York; Sheladia Associates, Inc.; Sister Cities International; Water Environment Federation; and Wharton School International Housing Finance Program.

Research Triangle Institute Subcontractors: Associates in Rural Development, Inc.; Cooperative Housing Foundation; Deloitte Touche Tohmatsu International; and Government Financial Group, Inc.

The Urban Institute Subcontractors: Chemonics International, Inc.; Camp, Dresser & McKee International, Inc.; The Institute of Public Administration; and Training Resources Group, Inc.

Prime Contractors

Abt Associates, Inc.
 Hampden Square, Suite 600
 4800 Montgomery Lane
 Bethesda, MD 20814
 Contract Number:
 LAG-I-00-99-00007-00

Community Consulting International
 1012 N Street, NW
 Washington, DC 20001
 Contract Number:
 LAG-I-00-99-00010-00

International City/County Management Association
 777 N. Capital Street, NE, Suite 500
 Washington, DC 20002
 Contract Number:
 LAG-I-00-99-00008-00

PADCO, Inc.
 1025 Thomas Jefferson St., NW
 Suite 170
 Washington, DC 20007-5209
 Contract Number:
 LAG-I-00-99-00035-00

Research Triangle Institute
 3040 Cornwallis Road
 Research Triangle Park, NC
 27709-2194
 Contract Number:
 LAG-I-00-99-00009-00

The Urban Institute
 2100 M Street, NW
 Washington, DC 20037
 Contract Number:
 LAG-I-00-99-00036-00

Private/Public Partnership for Quality Habitat Programming Cooperative Agreement

Description of Services: The purpose of this three-year cooperative agreement is to establish self-sustaining models for housing and credit that will enable more poor families and local institutions worldwide to access quality habitat. Its aim is to utilize demonstration models to replicate sustainable, cost recoverable models of housing and credit on a large scale.

Type:	Cooperative Agreement
End Date:	September 30, 2000
Geographic Scope:	Global
USAID Contact:	Ronald Carlson
Telephone:	(202) 712-4182
Fax:	(202) 216-3174
E-mail:	rcarlson@usaid.gov

Cooperator

PLAN International (Credit for Habitat Team)

3260 Wilson Blvd., Suite 11

Arlington, VA 22201

Agreement No: PCE-A-00-96-90032-00

Resource Cities Cooperative Agreement

Description of Services: This cooperative agreement with the International City/County Management Association (ICMA) will facilitate the expansion of the Resource Cities partnership program. Through these partnerships, cities and municipal associations overseas are able to learn directly from teams of urban management professionals in the United States through exchanges over an 18- to 24-month period. Missions and bureaus are able to buy in to the agreement with no additional procurement action needed. It is expected that 20 to 25 new partnerships will be initiated through this three-year agreement.

Type: Cooperative Agreement
End Date: July 1, 2002 (*estimated*)
Geographic Scope: Global
USAID Contact: Danielle Arigoni
Telephone: (202) 712-5323
Fax: (202) 216-3174
E-mail: darigoni@usaid.gov

Cooperator

International City/County Management Association
 777 North Capitol Street, NE, Suite 500
 Washington, DC 20002
 Agreement Number: LAG-A-00-99-00020-00

Part V

**Directory of
Global Environment Center Support Services –
Energy, Environment and Technology Programs**

Energy Indefinite Quantity Contract

Description of Services: This Indefinite Quantity Contract was established to offer USAID missions and bureaus a contract mechanism to obtain services in energy sector policy and planning, energy efficiency, renewable energy, and energy and environmental infrastructure and technology transfer. The award period is three years with one optional two-year extension. The cumulative ceiling for all task orders is \$200 million. There are three prime contractors.

Type:	Indefinite Quantity Contract
End Date:	December 18, 2000
Geographic Scope:	Global
USAID Contact:	Christine Wegman
Telephone:	(202) 712-5285
Fax:	(202) 216-3230
E-mail:	cwegman@usaid.gov

Advanced Engineering Associates International Subcontractors: Deloitte Touche Tohmatsu International; Duke Engineering and Services; Flour Daniel, Inc.; HARZA Engineering Company; Honeywell; International Institute for Energy Conservation; International Resources Group, Ltd.; Princeton Economic Research, Inc.; Reid and Priest; Resource Management Associates; Resources for the Future; and Southern California Edison.

Bechtel National, Inc. Subcontractors: Price Waterhouse Coopers; Resource Management International, Inc.; Econergy International Corporation; National Rural Electric Cooperative Association; The Center for Clean Air Policy; The Cadmus Group; The Center for Sustainable Technology; CORE International; Development Associates; Florida Solar Energy Center; Hunton and Williams; Idaho Power Resources Corporation; International Institute for Energy Conservation; International Programs Consortium, Inc.; Kiona International, Inc.; and The National Association of Energy Service Companies.

Hagler Bailly Services, Inc. Subcontractors: ACEE; Alliance to Save Energy; Burns and Roe; CMP International; First Washington Associates; ICF Kaiser; Institute for International Education; PADCO, Inc.; Scientific Applications International Corporation; SEEA; Sentech; Tellus Institute; and Winrock International.

Prime Contractors

Advanced Engineering Associates International
1730 K St., NW
Suite 1201
Washington, DC 20006
Contract Number:
LAG-I-00-98-00004-00

Bechtel National, Inc.
8180 Greensboro Dr.
Suite 900
McLean, VA 22102
Contract Number:
LAG-I-00-98-00006-00

Hagler Bailly Services, Inc.
1530 Wilson Boulevard
Suite 500
Arlington, VA 22209
Contract Number:
LAG-I-00-98-00005-00

Energy and Environment Training Program

Description of Services: The Energy and Environment Training Program is designed as a companion to the Energy Indefinite Quantity Contract and thus operates in the same sector areas of energy sector policy and planning, energy efficiency, renewable energy, and energy and environmental infrastructure and technology transfer. Contract services can be accessed to design, develop and implement cost-effective and targeted energy and environmental technical training. These

provide specialized technical training expertise, such as training needs assessments; medium- and short-term skills and knowledge-based training courses and workshops; study tours; stakeholder partnerships and exchanges; educational and informational outreach programs; and alumni programs. Services are obtained through negotiated task orders. Task orders may be written to extend throughout the life of the contract (i.e., three years with one two-year optional extension). The cumulative value of activities under all three Indefinite Quantity Contracts combined cannot exceed \$50 million.

Academy for Educational Development Subcontractors: Hagler Bailly Services, Inc.; International Resources Group, Ltd.; Parsons Power Group; and Partnership for Environmental Technology Education.

CORE International Subcontractors: Chemonics International, Inc.; Bechtel National, Inc.; Resource Management International, Inc.; Price Waterhouse Coopers; NRECA International, Ltd.; Global Vision, Inc.; DynCorp, Inc.; and Center for Clean Air Policy.

Institute for International Education Resource Associates: Alliance to Save Energy; Alternative Energy Development; Ballard Spahr Andrews & Ingersoll; Battelle; Black & Veatch; CC Pace Resources; CMP International; Development Alternatives, Inc.; deLucia and Associates, Inc.; Dobbin International; EA International; Electric Power Supply Association; Electrotek Concepts, Inc.; Energetics, Inc.; Energy & Environmental Research Center; Enviro-Management & Research; Environmental Export Council; Environmental Law Institute; EPS Solutions; ETS International, Inc.; Fesharaki Associates Consulting and Technical Services, Inc.; Florida Power & Light; Fossil Consulting Services; Global Energy Concepts; C.H. Guernsey & Company; Hogan & Hartson, LLP; International City/County Management Association; International Institute for Energy Conservation; Investment Evaluations Corporation; K&M Engineering Corporation; Lawrence Berkeley National Laboratory; The Lexington Group; Management Concepts, Inc.; McNeil Technologies, Inc.; North Carolina Solar Center; Oil and Gas Consultants International Training, Inc.; PADCO, Inc.; Power Technologies, Inc.; PP&L Resources; Regulatory Assistance Project; Sentech; Shell Engineering & Associates, Inc.; Solar Electric Light Fund; Southwest Technology Development Institute; Taylor-DeJongh, Inc.; Tellus Institute/SEI – Boston; Tetrahedon, Inc.; Tucson Electric Power Company; The Urban Institute; U.S. Energy Association; The Waste Reduction Institute; and World Energy Efficiency Association.

Type: Indefinite Quantity Contract
End Date: June 5, 2001
Geographic Scope: Global
USAID Contact: Mark Murray
Telephone: (202) 712-1656
Fax: (202) 216-3230
E-mail: mmurray@usaid.gov

Prime Contractors

Academy for Educational Development

1255 23rd Street, NW
 Washington, DC 20037
 Contract Number:
 LAG-I-00-98-00011

CORE International

5101 Wisconsin Ave., NW
 Suite 305
 Washington, DC 20016
 Contract Number:
 LAG-I-00-98-00010

Institute for International Education

1400 K Street, NW, Suite 700
 Washington, DC 20005
 Contract Number:
 LAG-I-00-98-00012

U.S. Energy Association Cooperative Agreement II

Description of Services: This cooperative agreement focuses on the implementation of regional and country specific programs related to regulation, environment and system reliability with an emphasis on climate change mitigation. Programs include exchange visits, summits and small workshops. Included in this

program is a project support fund to provide funding to assess and implement specific projects in USAID-assisted countries that avoid, reduce and mitigate the climate change impacts of greenhouse gas emissions.

Type: Cooperative Agreement
End Date: September 8, 2002
Geographic Scope: Global
USAID Contact: Gordon Weynand
Telephone: (202) 712-1750
Fax: (202) 216-3230
E-mail: goweynand@usaid.gov

Cooperator

U.S. Energy Association

1300 Pennsylvania Ave., NW

Suite 550, Mail Box 142

Washington, DC 20004-3022

Agreement Number: DHR-A-00-90-00091-00

Oak Ridge National Laboratory Interagency Agreement

Description of Services: Oak Ridge National Laboratory (ORNL) provides assistance in program design, monitoring and evaluation, short-term technical assistance, and short-term staff support. More specifically, ORNL provides assistance in the areas of strategic planning and program development, program coordination, program and project monitoring and evaluation, and technical support. Technical areas of support include clean energy development, environmental policy making and institution building, global climate and environmental change, and regional sectoral vulnerabilities and impact assessments.

Type: Participating Agency Services Agreement
End Date: August 13, 2000
Geographic Scope: Worldwide
USAID Contact: Rolf Anderson
Telephone: (202) 712-1783
Fax: (202) 216-3230
E-mail: RoAnderson@usaid.gov

Agency

Oak Ridge National Laboratory

P.O. Box 208

Oak Ridge, TN 37831

Agreement Number: LAG-P-00-95-00017-00

Winrock International Cooperative Agreement II

Description of Services: This agreement supports Winrock International in working to establish a network of Renewable Energy Program Support Offices (REPSOs) to build local capacity in renewable energy, accelerate the commercialization of renewable energy and improve access to energy services in rural areas. Work was recently expanded to link the REPSO activities with those of four other organizations, forming the Non-Governmental Organization Renewable Energy Initiative (NGO/REI). NGO/REI activities reduce technical, financial, economic and institutional risks associated with renewable energy systems in order to encourage public and private sector investment in commercially proven renewable energy systems.

Type:	Cooperative Agreement
End Date:	September 2002
Geographic Scope:	Worldwide
USAID Contact:	Paul Klimas
Telephone:	(202) 712-1685
Fax:	(202) 216-3230
E-mail:	pklimas@usaid.gov

Cooperator

Winrock International Institute for Agricultural Development

1611 N. Kent Street, Suite 600

Arlington, VA 22209

Agreement Number: LAG-5730-A-00-6001-00

National Renewable Energy Laboratory Interagency Agreement

Description of Services: Under this interagency agreement, the U.S. Department of Energy/National Renewable Energy Laboratory provides services to assist USAID's Global Environment Center. These services include design, development, implementation and evaluation of programs and activities that support the USAID goals for the promotion of renewable energy technologies and the reduction of greenhouse gas emissions to combat climate change. Technology Cooperation Agreement Pilot Project (TCAPP) activities are also pursued under this agreement.

Type:	Interagency Agreement
End Date:	December 31, 2000
Geographic Scope:	Global
USAID Contact:	Paul Klimas
Telephone:	(202) 712-1685
Fax:	(202) 216-3230
E-mail:	pklimas@usaid.gov

Agency

National Renewable Energy Laboratory

1617 Cole Boulevard
Golden, CO 80401-3393
Agreement Number: AAG-P-00-97-00014-00

World Bank/Global Environment Facility Grant

Description of Services: This grant (to the World Bank Renewable Energy Trust Fund) supports an existing staff assignment to the Climate Change Team within the World Bank's Environment Department. The primary purpose of this grant is to enhance environmentally sustainable development and renewable energy activities at the World Bank. The jointly funded (USAID/U.S. Department of Energy) assignment supports the following subtasks: (1) World Bank/Global Environment Facility strategic partnership for renewable energy and (2) application of carbon dioxide externalities in project design and selection.

Type: Grant
End Date: July 25, 2000
Geographic Scope: Worldwide
USAID Contact: Paul Klimas
Telephone: (202) 712-1685
Fax: (202) 216-3230
E-mail: pklimas@usaid.gov

Grantee

World Bank

1818 H Street, NW
 Washington, DC 20433
 Grant Number: ENV-G-00-99-00004-00

Institutionalization of Renewable Energy in the Americas Initiative at the Organization of American States Grant

Description of Services: This agreement supports the institutionalization of Renewable Energy in the Americas (REIA) Initiative at the Organization of American States (OAS) in implementing sustainable energy projects throughout Latin America and the Caribbean. The activities under this agreement provide energy policy and regulation support, technical assistance and trade promotion, and sustainable energy impact analyses. The agreement also funds the Technical Secretariat of REIA at the OAS.

Type: Grant
End Date: May 14, 2000
Geographic Scope: Latin America/Caribbean
USAID Contact: Paul Klimas
Telephone: (202) 712-1685
Fax: (202) 216-3230
E-mail: pklimas@usaid.gov

Grantee

Organization of American States

17th Street & Constitution Ave., NW
 Washington, DC 20006

Grant Number: ENV-G-00-99-00001-00

E&Co Cooperative Agreement

Description of Services: This pending agreement, in concert with Hagler Bailly Services, Inc. and BUN Central America, supports 11 renewable energy activities in Central America. Eight of these activities focus on enterprise development, next state financing, capacity building and policy/regulatory reform; three of these activities focus on cross-cutting issues, including off-grid energy deployment, greenhouse gas information for renewable energy entrepreneurs and a renewable energy evaluation manual for renewable energy projects.

Type:	Cooperative Agreement
End Date:	TBD
Geographic Scope:	Caribbean
USAID Contact:	Paul Klimas
Telephone:	(202) 712-1685
Fax:	(202) 216-3230
E-mail:	pklimas@usaid.gov

Cooperator

E&Co

1611 N. Kent Street, Suite 600
Arlington, VA 22209
Agreement Number: TBD

Renewable Energy Technical Support Interagency Agreement

Description of Services: This agreement supports Sandia National Laboratories in providing short-term technical advice to USAID-funded renewable energy projects. The activities under this agreement include short-term technical support to multilateral banks in the areas of renewable energy project analysis and specification development and technical support to USAID projects in the development of productive uses of rural-based renewable energy.

Type: Interagency Agreement
End Date: September 21, 2002
Geographic Scope: Worldwide
USAID Contact: Patricia Flanagan
Telephone: (202) 712-4026
Fax: (202) 216-3230
E-mail: pflanagan@usaid.gov

Agency

Sandia National Laboratories

P.O. Box 5800
Albuquerque, NM 87185
Agreement Number: ENV-123.2 (936-5730)

Solar Finance Consortium Cooperative Agreement

Description of Services: This agreement supports the Solar Finance Consortium (SFC) in implementing a three-year program to increase the utilization of renewable energy in India. The SFC will accomplish this aim by advancing the SolarBank Program and increasing the associated capacity of Indian organizations to finance renewable energy. The SFC is composed of Solar International Management, Inc., the International Institute for Energy Conservation, the Solar Electric Light Fund, Insights in Action and the Institute for Sustainable Power.

Type: Cooperative Agreement
End Date: September 2000
Geographic Scope: India
USAID Contact: Paul Klimas
Telephone: (202) 712-1685
Fax: (202) 216-3230
E-mail: pklimas@usaid.gov

Cooperator

International Institute for Energy Conservation
1015 15th Street, NW, Suite 600

Washington, DC 20005
Agreement Number: TBD

Alliance to Save Energy Cooperative Agreement

Description of Services: This agreement supports the Alliance to Save Energy in development of a series of energy efficiency activities in several countries, including India, Ghana and Ukraine. The Alliance has two primary objectives in this cooperative agreement. The first objective is to implement “macro-level” policy

initiatives that will create a favorable policy climate, thereby reducing investment obstacles to energy efficiency products and services. The second objective enhances hands-on project implementation at the local level in order to develop innovative and replicable approaches to energy efficiency project implementation. The Alliance will work on specific activities under this contract. For example, the CLASP program supports several components of collaborative labeling and appliance standards as well as activities for the implementation of a municipal-level water pumping efficiency program; expansion of the current Industry Partnership Program in Mexico into Asia; enhancement of the Sustainable Cities Initiative; and continued work with the Energy Foundation in Ghana.

Type:	Cooperative Agreement
End Date:	February 27, 2002
Geographic Scope:	Global
USAID Contact:	Carl Duisberg
Telephone:	(202) 712-1733
Fax:	(202) 216-3230
E-mail:	cduisberg@usaid.gov

Cooperator

Alliance to Save Energy

1200 18th Street, NW, Suite 900
Washington, DC 20036

Agreement Number: LAG-A-00-97-00006-00

International Institute for Energy Conservation Cooperative Agreement

Description of Services: This agreement provides funding support for the International Institute for Energy Conservation (IIEC). The IIEC program aims to increase the regional harmonization of energy efficiency standards in Asia and Latin America, distribute second-hand equipment and promote initiatives to leverage financial support from the private

sector. Primary countries for action include the Philippines, India, Brazil and Mexico. Under its revised cooperative agreement, IIEC will be working on three tasks. The first task is "Global Standards: Support for Global Implementation of Energy Efficiency Standards." These activities are designed to dramatically increase access to information on standards by policy makers worldwide while complementing other activities proposed by the Lawrence Berkley National Laboratory and the Alliance to Save Energy. The second task, "Brazil ESCO/Cogen: Development of the Brazilian Market for Energy Services and Cogeneration," has IIEC supporting the development of the energy services and cogeneration markets in Brazil. IIEC will continue to work with the Instituto Nacional de Eficiencia Energetica, based in Rio de Janeiro, as the local partner. Third, IIEC supports "LABCSE: Promotion of the Latin America Business Council for Sustainable Energy." Current funding for this activity is supporting initial steps in the development of the LABCSE. These include building the prospective member database of more than 125 Latin American sustainable energy companies, preparing marketing materials for use in generating interest and support, exploration of the key issues and objectives for the Business Council in Brazil, and establishing a Brazilian secretariat to coordinate and support the nascent Business Council.

Type:	Cooperative Agreement
End Date:	July 31, 2001
Geographic Scope:	Asia and Latin America
USAID Contact:	Carl Duisberg
Telephone:	(202) 712-1733
Fax:	(202) 216-3230
E-mail:	cduisberg@usaid.gov

Cooperator

International Institute for Energy Conservation

1015 15th St., NW, Suite 600

Washington, DC 20005

Agreement Number: LAG-A-00-97-00005-00

Lawrence Berkeley National Laboratory Interagency Agreement

Description of Services: This inter-agency agreement draws on the expertise of the U.S. Department of Energy (DOE)/Lawrence Berkeley National Laboratory (LBNL), especially in areas of energy efficiency, environmental technologies and greenhouse gas emissions, to assist the Global

Environment Center in achieving its strategic objective to increase the production and use of sustainable energy resources in developing countries. At USAID's request, DOE/LBNL will explore options for reductions of greenhouse gas emissions by improving the overall technical, financial and environmental performance of the energy and electric power sectors in key developing countries and to provide these countries with energy system alternatives. DOE/LBNL's activities will focus primarily on the USAID key countries of Mexico, Brazil and the Philippines. Activities will provide technical assistance to the USAID/Mexico Mission for energy efficiency programs with the public and private sector and support for the Secretariat of the U.S. Initiative for Joint Implementation, the U.S. Country Studies Program and the Global Climate Change Initiative.

Type:	Interagency Agreement
End Date:	June 30, 2002
Geographic Scope:	Global
USAID Contact:	Carl Duisberg
Telephone:	(202) 712-1733
Fax:	(202) 216-3230
E-mail:	cduisberg@usaid.gov

Agency

Lawrence Berkeley National Laboratory

MS-50-A-4112

1 Cyclotron Road

Berkeley, CA 94720

Agreement Number: 936-5743-G-00-5804-00

Business Council for Sustainable Energy Cooperative Agreement

Description of Services: This cooperative agreement is part of the “Partnership for Business” project that focuses on USAID-targeted countries in order to promote the Agency’s climate change agenda through clean energy technologies.

Type: Cooperative Agreement
End Date: September 30, 2002
Geographic Scope: Worldwide
USAID Contact: Carl Duisberg
Telephone: (202) 712-1733
Fax: (202) 216-3230
E-mail: cduisberg@usaid.gov

Cooperator

Business Council for Sustainable Energy
1200 18th Street, NW
Washington, DC 20036
Cooperative Agreement Number: TBD

Environmental Export Council Cooperative Agreement

Description of Services: This agreement supports the Latin American Initiative for Environmental Technology. This program is working to increase the role of the private sector in investing in environmentally sustainable development.

Type: Cooperative Agreement
End Date: October 1, 2002
Geographic Scope: Latin America and the Caribbean region
USAID Contact: Bob Macleod
Telephone: (202) 712-4473
Fax: (202) 216-3174
E-mail: rmacleod@usaid.gov

Cooperator

The Environmental Export Council

1835 K Street, NW, #805

Washington, DC 20006

Agreement Number: LAG-A-00-93-00041-00

U.S. Environmental Protection Agency Interagency Agreement

Description of Services: The purpose of this agreement is to provide USAID's bureaus, missions and Regional Urban Development Offices (RUDOs) with a mechanism to collaborate with the U.S.

Environmental Protection Agency in developing activities in three areas: improved environmental management, global climate change, and environmental information exchange and training. A sampling of proposed activities in Fiscal Year 1999 include supporting two workshops in Asia Pacific Economic Cooperation (APEC) countries on phasing lead out of gasoline, developing a resource cities exchange for municipal Environmental Management Systems (EMS) and developing a pilot climate-wise program.

Type:	Interagency Agreement
End Date:	October 1, 2002
Geographic Scope:	Global
USAID Contact:	Robert MacLeod
Telephone:	(202) 712-4473
Fax:	(202) 216-3174
E-mail:	rmacleod@usaid.gov

Agency

U.S. Environmental Protection Agency

Office of Technology Cooperation and Assistance
1300 Pennsylvania Ave., NW
Washington, DC 20004
Agreement Number: ENV-P-00-98-00003-00

International Council for Local Environmental Initiatives Cooperative Agreement

Description of Services: Under this cooperative agreement, the International Council for Local Environmental Initiatives (ICLEI) will be working with three to five cities in both Mexico and the Philippines to reduce greenhouse gas emissions through the implementation of a five milestone performance framework:

(1) emissions inventory, (2) emissions forecast, (3) emissions reduction target, (4) emissions action plan, and (5) plan implementation and emissions monitoring. More than 200 cities worldwide are participating in ICLEI's Cities for Climate Protection program. ICLEI will also engage national government officials in these local efforts to demonstrate the role that municipal governments can play in implementing national climate action plans.

Type:	Cooperative Agreement
End Date:	October 1, 2000
Geographic Scope:	Global
USAID Contact:	Robert MacLeod
Telephone:	(202) 712-4473
Fax:	(202) 216-3174
E-mail:	rmacleod@usaid.gov

Cooperator

International Council for Local Environmental Initiatives

Cities for Climate Protection Campaign

ICLEI World Secretariat

8th Floor, East Tower, City Hall

Toronto, Ontario M5H2N2

Canada

Agreement Number: PCE-A-0093-00065-00

Part VI

Contact Information Directories

Contact Information *(by organizational unit)*

Contact Information *(alphabetically)*

Global Environment Center (G/ENV)

Figure 4 shows the Global Environment Center's organizational structure.

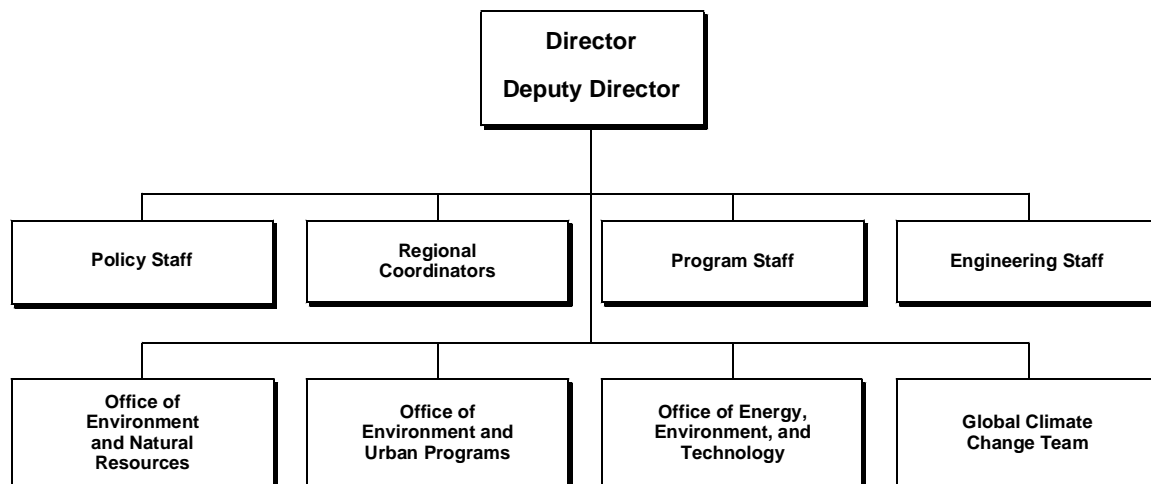


Figure 4 Global Environment Center

Office of the Director

Name	Room Number	Telephone	E-Mail
David Hales <i>Deputy Assistant Administrator</i>	3.08-095	(202) 712-1750	dhailes@usaid.gov
James Sullivan <i>Associate Assistant Administrator</i>	3.08-054	(202) 712-1750	jsullivan@usaid.gov
Barbara Adams <i>Secretary</i>	3.08-093	(202) 712-1451	badams@usaid.gov
Vacant <i>Program Analyst</i>			

New Entry Professionals

Name	Room Number	Telephone	E-Mail
Daniel Moore	3.08-81a	(202) 712-5885	dmoore@usaid.gov
Jessica McKenna	3.08-82a	(202) 712-4865	jmckenna@usaid.gov
Jonathan Putnam	3.08-82b	(202) 712-5988	jputnam@usaid.gov
Thomas Rhodes	3.08-81b	(202) 712-5626	trhodes@usaid.gov

Regional Coordinators

Name	Room Number	Telephone	E-Mail
Russel Backus <i>Africa</i>	3.08-062	(202) 712-0116	rbackus@usaid.gov
Benjamin Stoner <i>Asia and the Near East</i>	3.08-064	(202) 712-5636	bstoner@usaid.gov
Steve Witkowski (acting) <i>Europe and Eurasia</i>	3.08-070	(202) 712-4453	switkowski@usaid.gov
John Matuszak <i>Latin America and the Caribbean</i>	3.08-035	(202) 712-5419	jmatuszak@usaid.gov

Policy and International Organizations

Name	Room Number	Telephone	E-Mail
Ken Baum <i>Senior Economist</i>	3.08-034	(202) 712-0532	kbaum@usaid.gov
Franklin Moore <i>Policy Advisor</i>	3.08-033	(202) 712-1863	fmoore@usaid.gov
Mark Phillips <i>AAAS Fellow</i>	3.08-036b	(202) 712-0546	mphilips@usaid.gov
Kim Sais <i>Policy Advisor</i>	3.08-063	(202) 712-1745	ksais@usaid.gov

Program Staff

Name	Room Number	Telephone	E-Mail
David Grossman <i>Program Officer</i>	3.08-055	(202) 712-0145	dgrossman@usaid.gov
Patricia Bowen <i>Program Analyst</i>	3.08-045	(202) 712-0277	pbowen@usaid.gov
Cecelia Burks <i>Program Analyst</i>	3.08-057	(202) 712-4228	cburks@usaid.gov

Engineering Staff

Name	Room Number	Telephone	E-Mail
Vacant <i>Director</i>			
Paul des Rosiers <i>Global and Humanitarian Response Bureau's Environmental Officer</i>	3.08-031	(202) 712-1873	pdesrosiers@usaid.gov

Office of Environment and Natural Resources (G/ENV/ENR)

The Office of Environment and Natural Resources' organizational structure is shown in Figure 5.

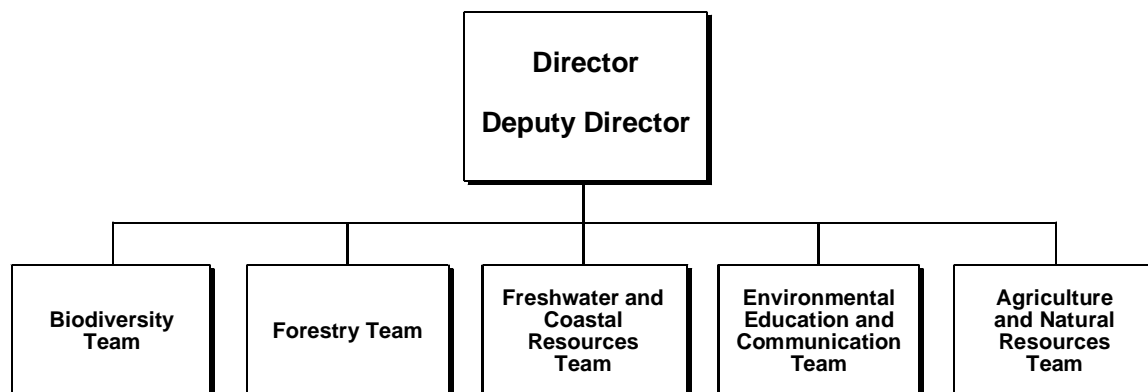


Figure 5 Office of Environment and Natural Resources

Office of the Director – Environment and Natural Resources

<i>Name</i>	<i>Room Number</i>	<i>Telephone</i>	<i>E-Mail</i>
William Sugrue <i>Director</i>	3.08-099	(202) 712-5294	wsugrue@usaid.gov
Barbara Belding <i>Deputy Director</i>	3.08-072	(202) 712-4471	bbelding@usaid.gov

Biodiversity Team

<i>Name</i>	<i>Room Number</i>	<i>Telephone</i>	<i>E-Mail</i>
Jerry Bisson*	3.07-031	(202) 712-4178	jbisson@usaid.gov
Cynthia Gill	3.08-151	(202) 712-4177	cgill@usaid.gov
John Griffin	3.08-022	(202) 712-4466	jgriffin@usaid.gov

Forestry Team

<i>Name</i>	<i>Room Number</i>	<i>Telephone</i>	<i>E-Mail</i>
Jean Brennan	3.07-30b	(202) 712-5416	jbrennan@usaid.gov
CJ Rushin-Bell*	3.08-152	(202) 712-1381	cjrushin-bell@usaid.gov
LeRoy Duvall	3.7-035	(202) 712-4865	lduvall@usaid.gov

* = Team Leader

Water Resources Team

<i>Name</i>	<i>Room Number</i>	<i>Telephone</i>	<i>E-Mail</i>
Daniel J. Deely	3.08-097	(202) 712-5255	ddeely@usaid.gov
Alan Hurdus*	3.08-135	(202) 712-0218	alhurdus@usaid.gov
Michael Philley	3.07-033	(202) 712-1679	mphilley@usaid.gov
Sharon Murray	3.07-30a	(202) 712-0515	smurray@usaid.gov
Richard Volk	3.07-023	(202) 712-5373	rvolk@usaid.gov

Environmental Education and Communication Team

<i>Name</i>	<i>Room Number</i>	<i>Telephone</i>	<i>E-Mail</i>
Michael Philley*	3.07-033	(202) 712-1679	mphilley@usaid.gov
Barbara Belding	3.08-072	(202) 712-4471	bbelding@usaid.gov
Tony Meyer	3.09	(202) 712-4137	ameyer@usaid.gov

Agriculture and Natural Resources Team

<i>Name</i>	<i>Room Number</i>	<i>Telephone</i>	<i>E-Mail</i>
Alan Hurdus*	3.08-135	(202) 712-0218	alhurdus@usaid.gov
Jeffrey Musser	3.08-152a	(202) 712-1381	jmusser@usaid.gov

* = Team Leader

Office of Environment and Urban Programs (G/ENV/UP)

The Office of Environment and Urban Programs’ organizational structure is shown in Figure 6. The chart reflects the office structure put in place at the beginning of Fiscal Year 1999.

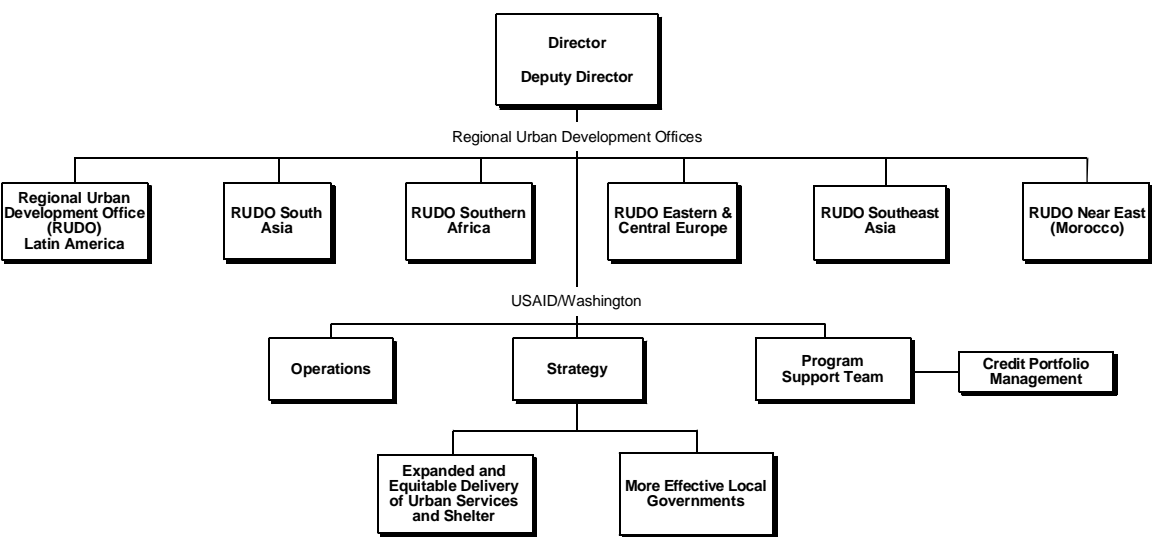


Figure 6 Office of Environment and Urban Programs

Office of the Director – Environment and Urban Programs

<i>Name</i>	<i>Room Number</i>	<i>Telephone</i>	<i>E-Mail</i>
David Painter <i>Director</i>	3.08-100	(202) 712-1750	dpainter@usaid.gov
Earl Kessler <i>Deputy Director</i>	3.08-088	(202) 712-0258	earlkessler@usaid.gov

Strategy Team

<i>Name</i>	<i>Room Number</i>	<i>Telephone</i>	<i>E-Mail</i>
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Paul Sabatine	3.08-081a	(202) 712-1374	psabatine@usaid.gov
Lindsay Elmendorf	3.08-133	(202) 712-0254	lelmendorf@usaid.gov

* = Team Leader

Expanded and Equitable Delivery of Urban Services and Shelter Team

Name	Room Number	Telephone	E-Mail
James Franchiewicz	3.08-132	(202) 712-1988	jfranchiewicz@usaid.gov
Paul Sabatine	3.08-081a	(202) 712-1374	psabatine@usaid.gov

More Effective Local Governments Team

Name	Room Number	Telephone	E-Mail
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Program Support Team

Name	Room Number	Telephone	E-Mail
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Paul Sabatine	3.08-081a	(202) 712-1374	psabatine@usaid.gov

Credit Portfolio Management Team

Name	Room Number	Telephone	E-Mail
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Eliecer Fernandez	3.08-121b	(202) 712-4865	efernandez@usaid.gov
Peter Pirnie	3.08-096	(202) 712-1712	ppirnie@usaid.gov
Cameron Weber	3.08-102	(202) 712-1972	cameron@usaid.gov

Operations Team

Name	Room Number	Telephone	E-Mail
Kraig Baier*	3.08-085	(202) 712-4092	kbaier@usaid.gov
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Marcia Glenn	3.08-073	(202) 712-1549	marciaglenn@usaid.gov
Silvio Gonzales	3.08-80b	(202) 712-5627	sgonzales@usaid.gov
Paul Sabatine	3.08-081a	(202) 712-1374	psabatine@usaid.gov
Andra Tamburro	3.08-121a	(202) 712-4865	atamburro@usaid.gov
Stephanie Wilcox	3.08-121b	(202) 712-5186	swilcox@usaid.gov

* = Team Leader

Regional Urban Development Offices (RUDOs)

<i>Name</i>	<i>Mission</i>	<i>Telephone</i>	<i>E-Mail</i>
Latin America			
Sarah Wines <i>Director</i>	Guatemala City	011-502-3320-603	swines@usaid.gov
Sonny Low	Guatemala City	011-502-3320-603	sonnylow@usaid.gov
South Asia			
Jim Stein <i>Director</i>	New Delhi	011-91-11-686-5301	jstein@usaid.gov
Vacant	New Delhi		
Southern Africa			
Joel Kolker <i>Director</i>	Pretoria	011-2712-323-8869	jkolker@usaid.gov
Sergio Guzman	Pretoria	011-2712-323-8869	sguzman@usaid.gov
Rebecca Black	Pretoria	011-2712-323-8869	rblack@usaid.gov
Tine Knott	Accra	233-21-231938	tknott@usaid.gov
Eastern and Central Europe			
Steve Horn <i>Director</i>	Poland	011-48-22-630-2480	shorn@usaid.gov
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Office of Energy, Environment and Technology (G/ENV/EET)

The Office of Energy, Environment and Technology's organizational structure is shown in Figure 7.

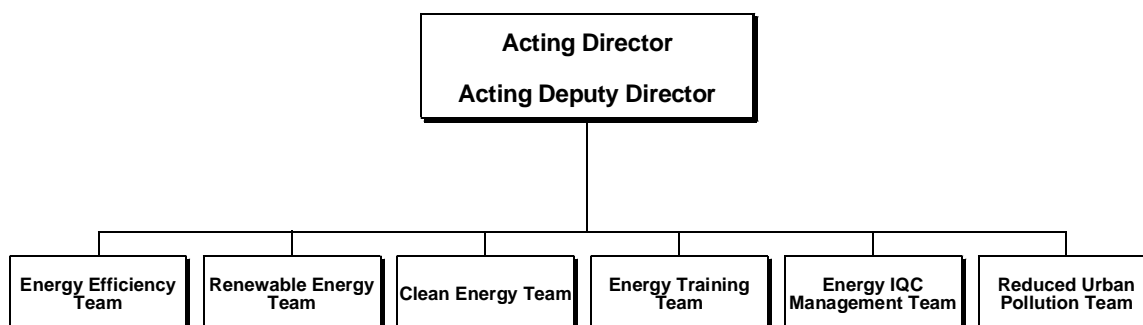


Figure 7 Office of Energy, Environment and Technology

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